Plenary

Japan Overseas Infrastructure Investment Corporation for Transport & Urban Development

Plenary Group and Japan Overseas Infrastructure Investment Corporation for Transport and Urban Development (JOIN) Collaboration to Deliver Infrastructure Projects

[Tokyo & Singapore] —On July 30, 2026, Japan Overseas Infrastructure Investment Corporation for Transport and Urban Development ("JOIN") and Plenary Group ("Plenary"), have signed a Memorandum of Understanding ("MOU") to jointly explore and deliver infrastructure projects globally outside Japan, with a special focus on transportation and urban development areas.

Mr. Tatsuhiko Takesada, President and CEO of JOIN, said, "We are pleased to sign this MOU with Plenary which is one of the most successful global players in infrastructure projects. We look forward to further strengthening our partnership with Plenary and working together to encourage Japanese companies to participate in overseas infrastructure projects globally."

Mr. Paul Crowe, CEO of Plenary, said, "Plenary is delighted to welcome JOIN's support and long-term partnership commitment as we pursue infrastructure projects across the globe. We are at the forefront of promoting a meaningful role for private investment in infrastructure that attracts international capital and look forward to working together to deliver vitally needed social and economic infrastructure in existing and future markets."

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About JOIN

Japan Overseas Infrastructure Investment Corporation for Transport & Urban Development (JOIN) is a Japanese government-private sponsored infrastructure investment fund company established in Japan in October 2014. JOIN's aim is to encourage Japanese companies to utilize their accumulated knowledge, technology, and experience in the field of infrastructure to expand overseas. We believe that our contribution will lead to mutual economic growth for both Japan and the host countries.

For more information, visit join-future.co.jp/english

About Plenary

Plenary is an independent developer, investor and manager of infrastructure and real assets, specializing in public-private partnerships, precinct developments and community infrastructure. Established in Australia in 2004, it has steadily expanded to become one of the leading developers, financiers and managers in its markets with assets under management worth more than US$71 billion across Australia, the Middle East, the UK and North America.

For more information, visit plenary.com

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